**INDIANA UNIVERSITY ENTERPRISE RISK MANAGEMENT (ERM) STRUCTURE, March 2016**

**Board of Trustees**
- Reports on risks

**University President**
- Michael McRobbie
- Reports on risks; supports Risk Owner proposals for risk mitigation actions

**Finance, Audit and Strategic Planning Committee**
- Advisor to CRO and validation of risk mitigations

**Internal Audit**
- Stewart Cobine, AVP & Chief Audit Officer
  - Provides resources, communication, and coordination of ERM activities

**University Assurance Council (UAC)**
- Co-chaired by Chief Risk Officer and Chief Compliance Officer

**ERM Staff**
- Chief Risk Officer (CRO)
  - Merri Beth Lavagnino
  - Provides resources, communication, and coordination of ERM activities

**Enterprise Risk Management Committee (ERMC)**
- John Applegate, EVP University Academic Affairs (Chair)
- Jacqueline A. Simmons, VP and General Counsel (Vice-Chair)
- Karen Adams, University President’s Chief of Staff
- Fred Cate, VP for Research
- Jay Hess, VP for University Clinical Affairs
- Joan Hagen, Acting VP and Chief Financial Officer
- Tom Morrison, VP for Capital Planning and Facilities
- Nasser Paydar, EVP and Chancellor, IUPUI
- Lauren Robel, EVP and Provost, IUB
- Brad Wheeler, VP for IT and CIO
- Risk Owners meet with the ERMC to discuss risks, evaluate their impact and preparedness, and receive recommendations for responses to identified risks

**ERM Advisory Group**
- Advises ERM Staff

**Risk Owners**
- Reports on risks, supports Risk Owner proposals for risk mitigation actions